



PRESS RELEASE

Issued by Corporate Communications Department
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For Immediate Publication

L&T Board Meeting

Mumbai, January 20, 2004: A meeting of the Board of Directors of Larsen & Toubro Limited (L&T) will be held on Friday, January 30, 2004, *inter-alia*, to consider and take on record the unaudited financial results of the Company for the quarter ended December 31, 2003.
